

Baseline Revisions Key

IF	AND	THEN
A change adds or removes scope	All Work Packages in the affected Control Accounts are scheduled to open in the future; no progress has been recorded	<ul style="list-style-type: none"> •Timephased BAC is increased (or decreased) •New Work Packages are added, adjusted or removed •Integrated Master Schedule is modified
A change adds or removes scope	Progress has been recorded in some or all of the Work Packages in the affected Control Accounts and it <u>is not feasible</u> to modify them for future periods, OR historical performance must be retained	<ul style="list-style-type: none"> •Control Accounts are closed •BAC is set equal to EV •AC is retained •Revised Control Accounts are created •Timephased BAC is revised for remaining effort + impact of the change •Integrated Master Schedule (IMS) is modified
A change adds or removes scope	Progress has been recorded in some or all of the Work Packages in the affected Control Accounts and <u>it is feasible</u> to modify them for future periods without distorting historical performance	<ul style="list-style-type: none"> •Control Accounts and Work Packages remain open •Timephased BAC is increased (or decreased) in future periods •AC is retained •Integrated Master Schedule (IMS) is modified
Planning Package is ready for definition into Work Packages	Existing scope, schedule and budget remain unchanged	<ul style="list-style-type: none"> •New Work Packages are created for the Control Account •Integrated Master Schedule (IMS) is modified
CAM wants to replan a Control Account Plan	Existing scope, schedule and budget remain unchanged	Unopened Work Packages or future portions of opened Work Packages are adjusted within the cost and schedule constraints of the original Control Account

Earned Value Management Links

OMB Directives

OMB Circular A11, I

Planning, Budgeting, Acquisition and Management of Capital Assets: http://www.whitehouse.gov/omb/circulars/a11/current_year/s300.pdf

OMB Circular A 11 Part 7 Supplement - Capital Programming Guide: http://www.whitehouse.gov/omb/circulars/a11/current_year/part7.pdf

EIA 748

ANSI-EIA 748 Guidelines: <http://webstore.ansi.org/ansidocstore/product.asp?sku=ANSI%2FEIA-748-A-1998>

NDIA EIA 748 Intent Document: http://www.ndia.org/Content/ContentGroups/Divisions1/Procurement/EVMS_IntentGuide_Nov06.pdf

NDIA Surveillance Guide: http://www.ndia.org/Content/ContentGroups/Divisions1/Procurement/PDFs10/NDIA_PMSC_Surveillanceguide_Oct2004.pdf

NASA Directives

NPR 7120.5D Program and Project Management Requirements: http://nodis3.gsfc.nasa.gov/displayDir.cfm?Internal_ID=N_PR_7120_005D

NPR 7120.7 Institutional Requirements: not available at publication date

NPR 7120.8 Research and Technology: <http://nodis3.gsfc.nasa.gov/displayDir.cfm?t=NPR&c=7120&s=8>

NPR 7102.4C Program/Project Management: <http://nodis3.gsfc.nasa.gov/displayDir.cfm?t=NPD&c=7120&s=4C>

NASA FAR Supplement: <http://www.hq.nasa.gov/office/procurement/regs/nfstocA.doc>

NASA FAR EVM Policy: <http://www.hq.nasa.gov/office/procurement/regs/pn04-19.doc>

NASA Contract Performance Report Formats: <http://evm.nasa.gov/reports.html>

Related NASA Websites

NASA EVM Website: <http://evm.nasa.gov/index.html> (Contains IBR Toolkit)

NASA APPEL Curriculum Website: <http://appel.nasa.gov/node/28>

Office of the Chief Financial Officer: <http://cfo.gsfc.nasa.gov> (Business Management DRD Templates)

NASA PM Challenge Website: <http://pmchallenge.gsfc.nasa.gov/>

NASA PM Perspectives Website: <http://pmperspectives.gsfc.nasa.gov>

NASA PM Knowledge Website: <http://pmknowledge.gsfc.nasa.gov>

DOD EVM Websites and Documents

DOD Integrated Baseline Review Guide: www.acq.osd.mil/pm/currentpolicy/IBR_Guide_April_2003.doc

OSD EVM Website: <http://www.acq.osd.mil/pm/>

DOD Over Target Baseline Guide: <https://acc.dau.mil/CommunityBrowser.aspx?id=19576>

DOD CPR DID: http://www.acq.osd.mil/pm/currentpolicy/cpr_cfsr/CPR%20Final%203-30-05.pdf

DOD Integrated Master Plan(IMP)/Integrated Master Schedule (IMS) Preparation Guide: www.acq.osd.mil/sse/docs/IMP_IMS_Guide_v9.pdf

Other Relevant Links

Performance Management Institute: www.pmi.org/pages/default.aspx

College of Performance Management: <http://www.pmi-cpm.org/pages/home/index.html>